Preliminary Considerations for a Single CARICOM Regulatory Authority

CTU ICT Week 2021

Caribbean Regulators' Forum
Thursday September 23, 2021
11:00– 11:30 a.m.

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Founder | Chief Executive



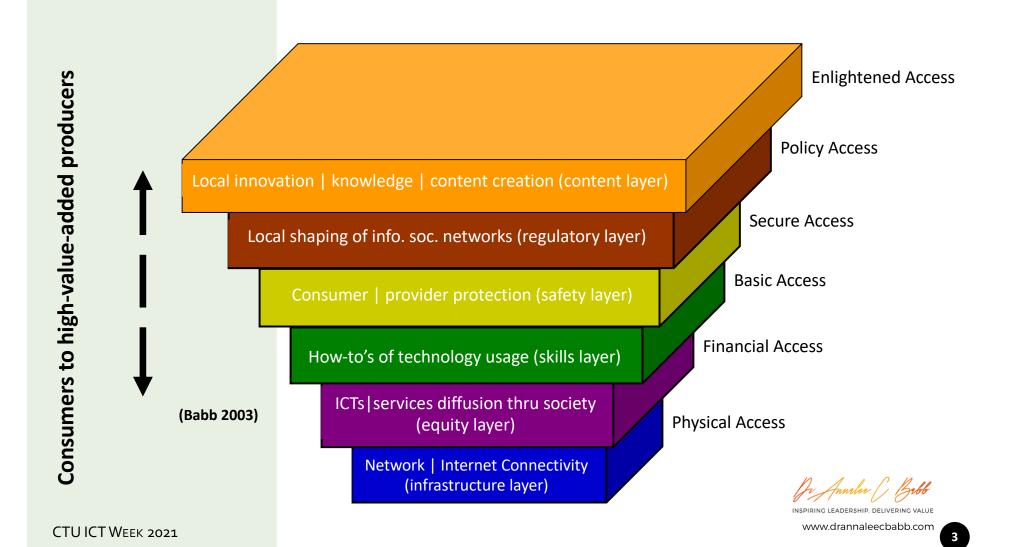
A CONFESSION

- Began my telecoms | ICT career looking at the policy
 | regulatory implications of digital convergence |
 telecoms liberalisation | deregulation
- PhD: Small States, the Internet & Development:
 Pathways to Power in a Global Information Society –

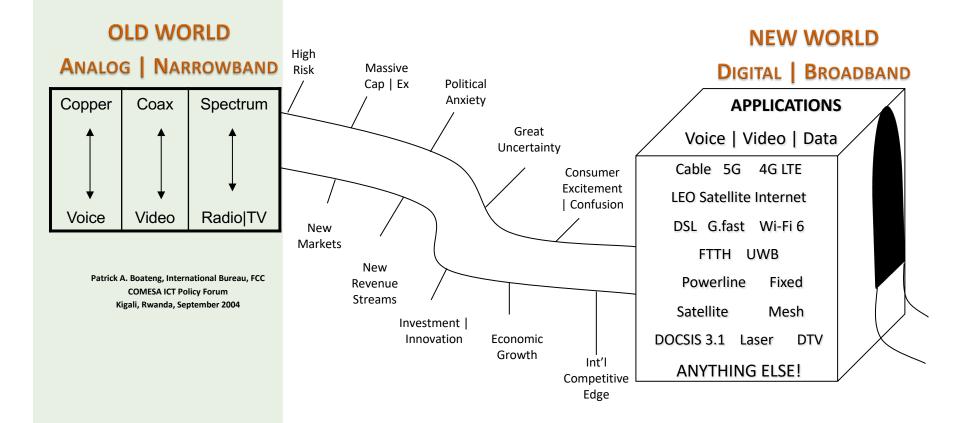
 6-Layered Model of Societal Access
- Have since moved on to investment | export promotion, tourism development, cultural | creative economy, innovation | entrepreneurship | start-ups
- This assignment brings me back to my beginnings in ICT policy, legislation & regulation

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LAGGING DIGITAL ACCESS

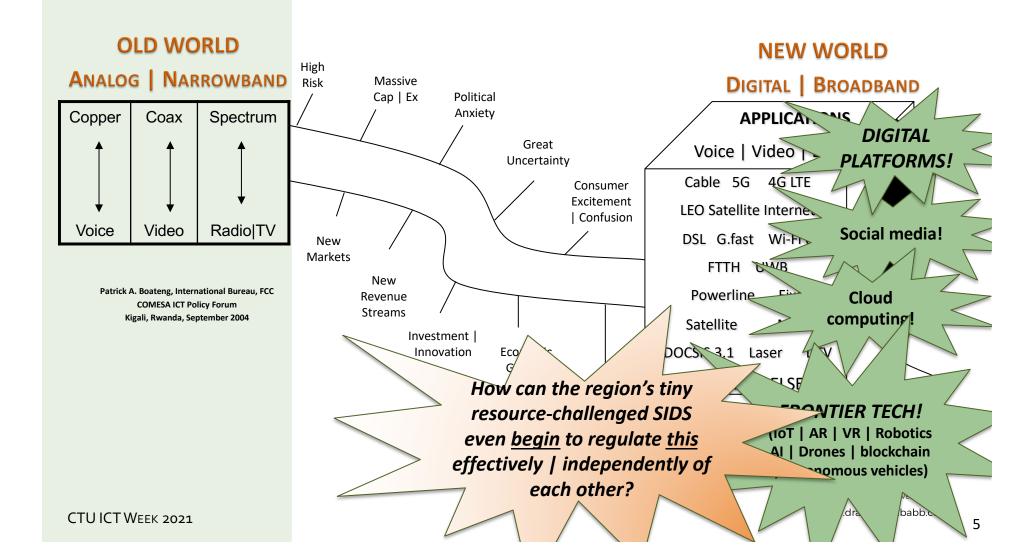


DIGITAL CONVERGENCE



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DIGITAL CONVERGENCE



BACKGROUND

- In March 2014, CARICOM HOG directed establishment of a Single Regional ICT Space to enhance investment & production via the digital economy ... with clear timelines ... 2014 to 2019
- Part of the mandate included <u>regional</u> <u>harmonisation of ICT policy, legal &</u> regulatory regimes

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REGULATORY HARMONISATION

- This regional harmonisation of ICT policy, legal
 & regulatory regimes was to include:
 - Modernisation of outdated national policies to take account of technological & regulatory evolution
 - Identification & resolution of policy & institutional inconsistencies among member jurisdictions
 - 3. Guarantee of independence of the regulatory system by law & practice
 - 4. Strong governance structures, systems & procedures

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WE HAVE RUN OUT OF TIME

- We are approaching the end of 2021 & the directive has not been fully effected
- AND there is a perfect storm brewing that threatens the Caribbean's current & future ICT development
- I've sounded similar warnings over the years, most recently prior to the pandemic concerning the critical need to restructure regional ICT, telecoms & innovation frameworks to meet emerging challenges
- We have not moved quickly enough
- We ignore current imperatives at our great risk

THE PERFECT STORM

- At least 7 imperatives are driving what could be catastrophic change for the regional ICT | telecoms sector:
- 1. Climate change | *lack of climate resiliency* | insurance deductibles
- 2. COVID-19 pandemic | unprecedented acceleration to digital spaces
- 3. Escalating | increasingly sophisticated | state-sponsored | *cyber-security threats*
- 4. Nationalist | right-wing | populist movements using *social media* to spread *disinformation* | destabilise governments
- 5. Consolidation of corporate wealth | market cap of big-tech firms
 - Tech's top seven companies added \$3.4 trillion in value in 2020 | top 5 = \$7.5T total MC
- 6. Consolidation of individual wealth | growth in global inequality
 - 2,365 billionaires got 54% richer during the pandemic | adding \$4T to their wealth
- 7. High risk vendors (HRVs) | removal of telecoms equipment believed to threaten US | UK | EU nat'l security by 2025 | push to Believed

THE PERFECT STOR

 At least 7 imperatives are driving what could change for the regional ICT | telecoms sector. BTC | Dorian | 2019 | Cat. 5
Hurricane | worse natural
disaster in island's history |
US\$25M damage to network
infrastructure | insurance
pay out?

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- 2. COVID-19 pandemic | *unprecedented acceleration*
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Major cost | pricing | environmental | health implications of move to 5G

OTT

Services?
Req? Tax?

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IMPLICATIONS

- The region's telecos will be pressured, if they are not already, to invest huge sums of money to upgrade | modernise | strengthen the resiliency of networks in an environment where digital platforms | competitors are eating their lunch, their business models are not keeping pace with the digital economy, revenues are falling, consumer expectations growing, & gov'ts demanding higher QoS | accountability | tax revenues
- There is no doubt in my mind the existing model has to change ... very soon
- But change to what? That's the multi-billion dollar question

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JUAN MONTERO & MATTHIAS FINGER

- If you have not already, I strongly recommend you read The Rise of the New Network Industries: Regulating Digital Platforms
 - ... the existing legal and regulatory framework is not ready to face the challenges that the digital platforms pose
 - as traditional players are subject to strict regulations regarding market power, ... platforms
 benefit from competition in an unleveled playing field

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IAN WALDEN, EDITOR

- Telecommunications Law & Regulation (5th Edition)
 - ... there is no 'one-size-fits-all' approach [to regulation]. ...each individual country must carefully analyse its specific market characteristics, legal foundations, regulatory and institutional capacity, and any political realities or tensions that might influence or shape a particular regulatory approach. The key to successful implementation of a new regulatory framework in developing countries is to combine the lessons learned from international experience with a deep understanding of local circumstances and priorities
- In other words, we have to create our own solutions

KEY CHALLENGES IDENTIFIED BY OECD

- Precipitous pace of technological change
 - putting severe pressure on existing regulatory models ... frontier technologies are amplifying this challenge exponentially ... regulation simply can't keep up
- Structures not fit for purpose
 - blurring of boundaries between established markets | sectors | business models impacts scope of regulatory mandate | activities
 - digital businesses challenge traditional regulatory models because pricing in the digital economy can play by different rules
 - EX: giving up personal information whose value can be leveraged by digital platforms in return for "free" digital products or services

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KEY CHALLENGES IDENTIFIED BY OECD 2

Enforcement

 EX: difficulty of enforcing copyright | IPRs as digital platforms offer new ways to distribute content

Cross-border regulation

- Digital technologies can straddle multiple regulatory regimes, creating potential for confusion | risks
- Digital content | services also span national | jurisdictional boundaries, drastically increasing cross-border flows | transactions
- Digitisation gives businesses global reach even as they can locate different production processes in different countries
- Companies can avoid compliance wrt physical presence, internal tax policy, data protection | other regulated areas

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BOTTOM LINE

- Digital convergence is profoundly transforming life for everyone everywhere
- Severely challenging governments' traditional regulatory models, blurring lines between established markets | sectors | business models, challenging enforcement mechanisms, transcending domestic | regional | global governance
- Caribbean's existing | fragmented regulatory frameworks lack the agility to respond effectively to rapidly accelerating technological change
- The pace | impacts of change are staggering

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OPTIMAL APPROACHES

- Level of complexity too great in policy | regulatory spheres as frontier technologies continue to converge
- As digital platforms consolidate, their power grows
- Costs to governments | citizens of ineffective regulation will rise exponentially
- Caribbean must adopt "whole-of-government" "whole of region" approach to policy | legislation | regulation:
 - Single regional regulatory authority working with nat'l regulators
 - Restructure | empower CTU (R&D | policy | ICT innovation driver?)
 - Engaging broad | diverse range of stakeholders
 - Investing in policy R&D
 - Undertaking early regulatory impact | risk assessments of policy making processes
 - Carrying out regular post-implementation reviews | corrections
 - Ensuring international regulatory collaboration

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OPTIMAL APPROACHES

- ICT | telecoms so vital to current | future development they ought to be under direct purview of CARICOM HOGs – individually & collectively – until greater traction achieved
- Scale | scope of needed transformation & consequences if change not accelerated too significant to continue doing what we have always done
- Perfect storm of 7 imperatives I outlined threatens region's socio-economic survival
- If we do not respond more rapidly | effectively, we could see
 ICT | telecoms development drop precipitously
- W/ impact of global pandemic | climate-related environ. shocks | loss of jobs | economic opportunities | growth, the region can't afford to roll back digital transformation too

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NEXT STEPS

- CARICOM | CTU | ITU-sponsored assessment for Regulatory Compliance [Phase I]
- Dialogue with | feedback from key Caribbean regulatory authorities | stakeholders
- Review of regulatory environment
- Analysis of regional regulatory frameworks | key challenges
- Conceptual framework for regulatory harmonisation | consolidation

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THANK YOU!

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